

Derby, Kansas Specialty Care Center 15,000 SF SCENSION DEVELOPMENT



Wausau, Wisconsin Specialty Care Center 48,000 SF ASCENSION DEVELOPMENT



Howell, Michigan Ambulatory Care Center 60,000 SF ASCENSION DEVELOPMENT



Fishers, Indiana Primary Care Clinic SCENSION 14,475 SF DEVELOPMENT



Voorhees, New Jersey Ambulatory Care Center & ASC 300,000 SF Virtua DEVELOPMENT



Moorestown, New Jersey Ambulatory Care Center, ASC, Health & Wellness Center Virtua 203,000 SF DEVELOPMENT



Washington Township, New Jersey Health & Wellness Center, Multi-Specialty Clinic & ASC Vırtua 250,000 SF DEVELOPMENT



Bel Air, Maryland Ambulatory Care Center 107,000 SF DEVELOPMENT MedStar Health



Seattle, Washington Specialty Care Center 80,000 ŚF **SWEDISH** DEVELOPMENT



Bellevue, Nebraska Hospital & Medical Office Building 320,000 SF Nebraska Medicine DEVELOPMENT



Murrieta, California Multi-Specialty Center, Skyway 160,000 SF DEVELOPMENT LOMA LINDA UNIVERSITY HEALTH



Stamford, Connecticut Multi-Specialty Building, Skyway, Parking Ramp 97,250 SF DEVELOPMENT STAMFORD HEALTH



Coon Rapids, Minnesota Specialty Care Center, ASC, Skyway DEVELOPMENT Allina Health %



Buffalo, Minnesota Primary Care Clinic DEVELOPMENT Allina Health %



Edina, Minnesota Outpatient Center & ASC 50,000 SF DEVELOPMENT Allina Health %



Shakopee, Minnesota Medical Office Buildings DEVELOPMENT Allina Health %



Shakopee, Minnesota Medical Office Building 60.000 SF DEVELOPMENT Allina Health



Cincinnati, Ohio Medical Office Building 94,000 SF DEVELOPMENT SMERCYHEALTH



Youngstown, Ohio Medical Office Building 60,000 SF DEVELOPMENT ** MERCYHEALTH



East Cobb, Georgia Medical Office Building 100,000 SF NORTHSIDE DEVELOPMENT HOSPITAL



Mt. Vernon, Illinois Medical Office Building 141,000 SF DEVELOPMENT SSMHealth.



Fenton, Missouri Medical Office Building 106,700 SF DEVELOPMENT SSMHealth.



Bridgeton, Missouri Rehabilitation Hospital 66,900 SF DEVELOPMENT SSMHealth.



Fenton, Missouri Ambulatory Surgery Center & Neurosurgical Institute 40,700 SF SSMHealth. DEVELOPMENT



Lake St. Louis, Missouri Ambulatory Care & Oncology Center 50.000 SF DEVELOPMENT SSMHealth.



St. Louis, Missouri Medical Office Building 50.000 SF DEVELOPMENT SSMHealth.



Highland, Illinois Medical Office Building 136,000 SF DEVELOPMENT **Hospital Sisters**



Springfield, Illinois Primary Care Clinic 27.000 SF DEVELOPMENT Hospital Sisters



Tacoma, Washington Multi-Specialty Center, Skyway, Parking Ramp 133,000 SF Virainia Mason DEVELOPMENT Franciscan Health



Gig Harbor, Washington Medical Office Building, Cancer Center, Skyway 95,000 SF Virginia Mason DEVELOPMENT Franciscan Health



Tacoma, Washington Medical Office Building 50.000 SF DEVELOPMENT Virginia Mason Franciscan Health



Pendleton, Oregon Medical Office Building 50,000 SF DEVELOPMENT **Catholic Health Initiatives**



Bardstown, Kentucky Medical Office Building 30.000 SF Catholic Health DEVELOPMENT **Initiatives**



Lincoln, Nebraska Medical Office Building 105.000 SF Catholic Health DEVELOPMENT **Initiatives**



Burnsville, Minnesota Specialty Care Center, ASC, Parking Ramp, Skyway 133,000 SF HEALTH DEVELOPMENT



Minneapolis, Minnesota On-Campus Specialty Care Center 133,000 Square Feet PROJECT MGMT. HEALTH



Davenport, Iowa Medical Office Building 40,000 SF **GENESIS** DEVELOPMENT



Bettendorf, Iowa Ambulatory Care Center 40.000 SF **GENESIS** DEVELOPMENT



Moline, Illinois Ambulatory Care Center 50,000 SF **GENESIS** DEVELOPMENT



Grand Rapids, Minnesota Ambulatory Care Clinic 30,000 SF Essentia Health DEVELOPMENT



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Castle Rock, Colorado Medical Office Building 60,000 SF DEVELOPMENT centura



Castle Rock, Colorado Medical Office Building \$ 60,000 SF DEVELOPMENT centura



Durango, Colorado Medical Office Building 160,000 SF DEVELOPMENT centura



Monticello, Minnesota Ambulatory Care Clinic 60,000 SF DEVELOPMENT CentraCare



Merriam, Kansas Ambulatory Care & Cancer Center 60,000 SF DEVELOPMENT **Advent Health**



Lenexa, Kansas Outpatient Campus, Emergency, ASC 158,000 SF DEVELOPMENT **Advent Health**



Bardstown, Kentucky Medical Office Building 70,260 SF DEVELOPMENT BAPTIST HEALTH®



Palmer, Alaska Medical Office Building 40,000 SF DEVELOPMENT MAT-SU REGIONAL



Oklahoma City, Oklahoma Medical Office Building 80,000 SF DEVELOPMENT SSMHealth.



Jackson, Michigan Neuromusculoskeletal & Orthopedic Center **HENRY** 58,000 SF **FORD** DEVELOPMENT HEALTH



TMC HEALTH

Tucson, Arizona Medical Office Building 40,500 SF **ACQUISITION &** DEVELOPMENT



Tucson, Arizona **Ambulatory Surgery Center** 17,000 SF TMC DEVELOPMENT



Killeen, Texas **Ambulatory Care Center** 83,000 SF DEVELOPMENT BaylorScott &White



Temple, Texas Ambulatory Care Center 72.400 SF BaylorScott&White REPURPOSE DEVELOPMENT



Killeen, Texas **Urgent Care Center** 13,600 SF DEVELOPMENT __ BaylorScott&White



Minneapolis, Minnesota Medical Office Building 120,000 SF PROJECT MGMT. Hennepin Healthcare



Yuma, Arizona Multi-Specialty Care Center & **Emergency Department** 60,000 SF YUMA REGIONAL DEVELOPMENT MEDICAL CENTER



Brooklyn, New York Medical Office Building & below-grade Parking DEVELOPMENT Maimonides 145,000 SF



Texas 9 Medical Office Buildings 885,000 SF DEVELOPMENT



Pearland, Texas Administrative Services Building DEVELOPMENT Kelsey Seybold Clinic[®]

Kelsey

Seybold Clinic



St. Paul, Minnesota Medical Office Building 135,000 SF HealthPartners DEVELOPMENT



St. Paul, Minnesota Medical Office Building DEVELOPMENT





Chanhassen, Minnesota Medical Office Building 50,000 SF DEVELOPMENT HealthPartners



Great Falls, Montana Medical Office Building 50,000 SF GREAT FALLS DEVELOPMENT



Omaha, Nebraska Orthopedic Hospital 65,000 SF Ortho DEVELOPMENT Nebraska



Edina, Minnesota Orthopedic Clinic, Surgery Center, & Parking Structure TWIN CITIES 68,000 SF ORTHOPEDICS PROJECT MGMT.



Corbin Park, Kansas Medical Office Building 30,000 SF DEVELOPMENT



COMING SOON Yuma, Arizona Coming Soon

UNDER

YUMA REGIONAL DEVELOPMENT MEDICAL CENTER



Columbia, Missouri Medical Office Building 31.000 SF **UROLOGY ASSOCIATES** ACQUISITION



Shakopee, Minnesota Multi-Specialty Clinic 18,962 SF ACQUISITION Allina Health %



Hartford, Maryland Medical Office Building ACQUISITION



Warren, Michigan Medical Office Building 37,000 SF ASCENSION **ACQUISITION**



Waterford, Connecticut Medical Office Building Yale 70,000 SF NewHaven ACQUISITION Health



Grand Island, Nebraska Medical Office Building 61,000 SF **PRAIRIE** ACQUISITION **COMMONS**



Richmond, Michigan Primary Care Clinic **HENRY** 21,000 SF **FORD** ACQUISITION HEALTH



St. Paul, Minnesota Multi-Specialty Care Center 22,721 SF ACQUISITION



Cincinatti, Ohio Orthopedics & Sports Medicine Center 18.000 SF ACQUISITION 🎞 TriHealth



Saratoga Springs, New York Orthopedic & Sports Medicine Center 34,000 SF ACQUISITION



South Bend, Indiana Orthopedic Clinic & ASC 81,200 SF SOUTH BEND ORTHOPAEDICS ACQUISITION



Otsego, Minnesota Orthopedic & Rehabilitation Center 11,394 SF TWIN CITIES ACQUISITION ORTHOPEDICS®



Champaign, Illinois Medical Office Building 15,800 SF ACQUISITION



Speedyway, Indiana Community Health Pavilion 43,000 SF **Community** ACQUISITION



Gilford, Connecticut Medical Office Building Yale 55,000 SF NewHaven ACQUISITION Health



Cincinnati, Ohio Ambulatory Surgery Center 17,000 SF 📢 TriHealth ACQUISITION



Corbin, Kentucky Ambulatory Surgery Center 13,350 SF ACQUISITION BAPTIST HEALTH®



Health Network

Flagstaff, Arizona New Hospital Campus 700,000 SF ADVISORY Northern Arizona Healthcare



Meriden, Connecticut Repurposed Macy's into Multi-Specialty Ambulatory Care Center Yale 150,000 SF NewHaven ADVISORY Health



Morristown, New Jersey Ambulatory Network Consolidation Multiple sites Atlantic Health System ADVISORY



Winona, Minnesota Repurposed Kmart into flagship **Ambulatory Care Center** 86,000 SF **GUNDERSEN** ADVISORY **HEALTH SYSTEM**®



Whitehall, Minnesota Replacement Hospital 85,000 SF **ADVISORY**





Mt. Pleasant, Texas **Expansion Strategy**

ADVISORY





Durango, Colorado Coming Soon UNDER DEVELOPMENT COMMONSpirit



Creve Coeur, Missouri

Coming Soon UNDER DEVELOPMENT

